Management Response to Global Thematic Evaluations

Executive Board Session on Global Thematic Evaluations

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Introduction

• Evaluations are crucial for the quality of UNICEF’s programmes. Their recommendations will be taken-up in the design and implementation of programmes.

• The evaluations as well as the management responses will be widely shared with Country Offices, Regional Offices and HQ divisions; key recommendations will inform global technical guidance from Programme Division.
1. Global Thematic Evaluation of Child Protection in Emergencies
Recommendation 1: Develop interagency HR-based advocacy, engage rule of law and security sector agendas, and address impunity with reference to violence against children in armed conflict and disasters.

Response:
• MRM website launch, including Guidelines and Field Manual;
• Programming in support of implementation of MRM Action Plans, including child release/reintegration and technical support for screening, training, age verification, birth registration.

Recommendation 2: Strengthen the prevention of violence, including sexual violence and other forms of Gender-Based Violence (GBV) against girls, boys and women in emergencies using social change interventions (longer term) and community alert/response systems during crises.

Response:
• Gender-based violence (GBV) in emergencies included in the Gender Action Plan;
• IASC GBV Guidelines across all humanitarian sectors will be revised;
• Model for community-based prevention and response is being expanded.
Management Response 3+4

**Recommendation 3:** Strengthen data management, case management, evidence building and use of data for advocacy and programme management, and accountability to affected populations.

**Response:**
- establish PRIMERO Information Management System (IMS);
- develop M&E framework to inform advocacy and programme response.

**Recommendation 4:** Invest in increasing funding for CPiE, with greater emphasis on providing evidence of outcomes and on prevention.

**Response:**
- develop a comprehensive Child Protection fundraising strategy, including a focus on child protection in emergencies;
- elaborate resource mobilization strategies for Children, Not Soldiers 2016 campaign, GBV in emergencies, and psychosocial support.
Management Response 5+6

**Recommendation 5:** Analyze the application of the Child Protection Strategy in fragile and conflict affected States and harmonize the CCCs to the CP Strategy

**Response:**
- CP/CPIE fully integrated into UNICEF’s work on resilience and peacebuilding;
- “CCCs How To Companion Guide” will contain specific guidance on CPIEs.

**Recommendation 6:** Strengthen the inclusion of children with disabilities, reported as the group for which UNICEF had placed the least emphasis on identifying and addressing barriers to inclusion.

**Response:**
- Interagency Training Package on Child Friendly Spaces (CFS) with specific focus on children with disabilities;
- Integrate response for children with disabilities in Iraq L3 child protection programme.
Management Response 7

Recommendation 7: Together with international NGO partners, invest in medium term, systematic capacity-building of government and national NGO partners in CPiE, with an emphasis on data management and quality CPiE programming.

Response:

• Develop, together with CPWG, Save the Children and University of Kwazulu-Natal, a CPiE Post Graduate Diploma to increase the number and capacity of child protection mid-level staff deployable for humanitarian response;

• Build capacity of AUC on child protection, including specific focus on AUC peacekeeping operations;

• Maintain and strengthen CPiE roster, including specialist positions on psychosocial support, DDR and GBV.
Management Response 1

Recommendation 1: Improve the quality of nutrition programme design in line with results-based management principles.

Response:

• New guidelines on scaling up of nutrition programmes, emphasizing the importance of situation analysis, results based management principles and monitoring, have been developed and disseminated.

• Several capacity building tools and technical guidelines were recently developed and disseminated (on infant and young child feeding) or are under development (on maternal nutrition).

• All technical staff will have access to new on-line training resources on results based management from late 2014 onwards.
Management Response 2

**Recommendation 2**: Strengthen national and local systems to respond to priority nutrition needs through policy work, technical support and institutional capacity development.

**Response:**

- New guidelines on the scaling up of nutrition programmes include recommended action on national and local capacity building.

- Specific guidance and tools have been developed for areas of work such as HIV and Nutrition (completed), treatment of severe acute malnutrition (being finalized).

- The inter-agency REACH initiative (of which UNICEF is a core member) is strengthening assessments and approaches to improve national and local capacity. REACH is also expanding its country presence.
Management Response 3 & 4

Recommendation 3 & 4: Address gaps in evaluation coverage, especially in countries with a high malnutrition burden and those with humanitarian situation; and improve dissemination and use of evaluations.

Response:

• A corporate evaluation of UNICEF’s work to address stunting is planned for 2015.

• Opportunities will be identified to better evaluate nutrition programmes in general, especially emergency nutrition response, through use of thematic funds. Guidance will be developed on the use of MICS and other survey data to examine programme impact. (on-going)

• Each evaluation will have a dissemination plan reinforced through the Global Evaluation Reports Oversight System for monitoring and feedback. (on-going)
THANK YOU